INDEX

Volume 33 - 1973

For ready reference, the 1973 Index is divided into three sections: Author Index, Books Reviewed Index, and Subject Index. In the Author and Subject Indices, the following code is used:

A	Articles	D	Documentation
BR	Book Review Essay	DIPA	Developments in Public Administration
C	Communication	E	Editorials
CS	Currents and Soundings	Res	Developments in Research

AUTHOR INDEX

Alderfer, Harold F., Scoring Runs for the "Old" (C) 392
Anna, Henry J., Science, Systems, and Cities (BR) 469
Argyris,Chris, Organizational Man: Rational *and* Self-Actualizing (A) 354
Argyris, Chris, Some Limits of Rational-Man Organization Theory (A) 253
Arnold, David S., Managing the Modern City: Rebuttal of Critique (C) 97
Aron, Joan, Transportation Policy Making (C) 599
ASPA, Report of the Public Policy Issues Committee (C) 99
Axelrod, Donald, Post-Burkhead: The State of the Art or Science of Budgeting (BR) . 576
Beck, James R., Jr., Executive Development (C) 200
Belmonte, Robert M., State and County Relationships (CS) 561
Benjamin, Gerald, The Process of Change in Federal-Local Relations (BR) 188
Bunge, Paul M., Social Reporting for Human Resources Administration (A) 553
Burns, Ronald M., Intergovernmental Relations in Canada (A: Symposium on Canadian Public Administration) 14
Cannon, Mark W., Can the Federal Judiciary Be an Innovative System? (CS) 74
Caputo, David C., Evaluating Urban Public Policy: A Developmental Model and Some Reservations (A) 113
Carey, William D., Leadership and Management in the Federal Government (CS) . . 456
Casselman, Robert C., Massachusetts Revisited: Chronology of a Failure (A) 129
Chapman, Richard L., and Frederic N. Cleaveland, The Changing Character of the Public Service and the Administrator of the 1980's (CS) 358
Collins, Richard C., Training and Education: Trends, Differences, and Issues (A: Symposium on Continuing Education for Public Administration) 508
Donaldson, William V., Continuing Education for City Managers (A: Symposium on Continuing Education for Public Administration 504
Etzioni, Amitai, The Third Sector and Domestic Missions (A: Symposium on Organizations for the Future) 314
Fisher, Frederick E., Give a Damn About Continuing Adult Education in Public Administration (A: Symposium on Continuing Education for Public Administration 488
Fletcher, Thomas W., Introductory Comments (A: Symposium on Continuing Education for Public Administration) . . . 487
Fox, Douglas M., The President's Proposals for Executive Reorganization: A Critique (A) 401
Frederickson, H. George (ed.), Reports and Documents sections 198, 480
Garcia, Daniel A., Reader Comments on Mexican-Americans (C) 295
Gelber, Fred, Executive Development (C) . . 200
Gibson, Frank, Take a Look at the Man (C) . 297
Gibson, Frank, and Clyde E. Teasley, The Humanistic Model of Organizational Motivation A Review of Research Support (Res) 89
Goode, Cecil E., Managing the United Nations: Can It Be Done? (CS) 173
Gow, Donald, The Setting of Canadian Public Administration (A: Symposium on Canadian Public Administration) 5
Gregg, Roy G. and John Van Maanen, The

Realities of Education as a Prescription for Organizational Change (A: Symposium on Continuing Education for the Public Service) 522
Gross, Bertram M., An Organized Society? (A: Symposium on Organizations for the Future) 323
Haefele, Edwin T., General Purpose Representatives at the Local Level (CS) 177
Harris, John S., The Government and Arts Patronage (A) 407
Hartman, Stephen W., The Impact of Defense Expenditures on the Domestic American Economy, 1946-1972 (Res) .. 379
Herbert, F. Ted, The Politics of Revenue Raising (BR) 473
Hirsch, Werner Z., Program Budgeting in the United Kingdom (A) 120
Hoos, Ida R., Systems Analysis as a Planning Tool (C) 391
Hoos, Ida R., Systems Techniques for Managing Society: A Critique (A) 157
Hornbeck, J. A., On Fair Employment Practices (CS) 460
Howard, Lawrence C., Executive Development: An Intergovernmental Perspective (A) 101
Johnson, A. W., Planning, Programming and Budgeting in Canada (A: Symposium on Canadian Public Administration) 23
Kaufman, Herbert, The Direction of Organizational Evolution (A: Symposium on Organizations for the Future) 300
Kleingartner, Archie, Collective Bargaining between Salaried Professionals and Public Sector Management (A) 165
Koehler, Cortus T., Policy Development and Legislative Oversight in Council Manager Cities (A) 433
Landau, Martin, On the Concept of a Self-Correcting Organization (A) 533
Lane, George B., Take a Look at the Man (C) . 296
Levine, Arthur L., Project and Task Force Approaches (C) 485
Long, Norton E., Have Cities a Future? (A) .. 543
Lugar, Richard, Public Administration: Target for the Seventies (CS) 557
Martin, Philip L., The Hatch Act in Court (A) 443
Matejin, Frank G., More on Executive Development (C) 598
McCurdy, Howard E., Fiction, Phenomenology, and Public Administration (A) ... 52
McGill, Michael E., Learning from Administrative Experience (A: Symposium on Continuing Education for Public Administration 498
McNamar, Tim, White Collar Job Enrichment: The Federal Pay Board Experience 563
Mertins, Herman, Jr., Impacts of Transportation Policy Making (A: Symposium on the Impacts of Transportation Policy Making 205
Mertins, Herman, Jr., The "New Federalism" and Federal Transportation Policy (A: Symposium on the Impacts of Transportation Policy Making) 243
Miller, David R., New Challenges, New Institutions (A: Symposium on the Impacts of Transportation Policy Making) 236
Mindlin, Albert, Improvements in Federal Statistical Programs for Small Areas (A) . 136
Morrow, William L., Princes, Pundits, and Policy Planning (BR) 285
Murphy, Robert T., The Regional Commission System (CS) 179
Nachmias, David and David H. Rosenbloom, Measuring Bureaucratic Representation and Integration (Res) 590
Nigro, Felix A., What Has Happened to Fulton? (DIPA) 185
Olcott, Edward S., A Reply from the Port Authority (C) 601
Olcott, Edward S., Innovative Approaches to Urban Transportation Planning (A: Symposium on the Impacts of Transportation Policy Making) 215
Olivarez, Grace, Author Comments on Mexican-Americans (C) 296
Ostrom, Elinor, Roger B. Parks and Gordon P. Whitaker, Do We Really Want to Consolidate Urban Police Forces? (A) 423
Pedersen, Poul F., Reservoir of Ability (C) .. 203
Peskin, Allan, The Short, Unhappy Life of the Federal Department of Education (CS) 572
Pfeiffer, David G., An Extension of the Linked Indices for Assessing Relevance Model (CS) 462
Pierce, Charles F., Reader Feedback (C) 486
Plunkett, Thomas J., Structural Reform of Local Government in Canada (A: Symposium on Canadian Public Administration) 40
Ricketts, Edmund F., Introduction (A: Symposium on Canadian Public Administration) 1
Roman, Daniel D., Technology Assessment: Perspective from the Man-

agerial Position (A) 393
Schick, Allen, A Death in the Bureaucracy: The Demise of Federal PPB (A) . . 146
Scott, William G., and David K. Hart, Administrative Crisis: The Neglect of Metaphysical Speculation (A) 415
Scott, William G., The Theory of Significant People (A: Symposium on Organizations for the Future) 308
Shaw, Malcolm E., Education Is Not a Place: Connecting Learning and Living (A: Symposium on Continuing Education in Public Administration) 516
Shriner, Robert D., Governance Problems in the World of the Future (A) 449
Sigal, Leon V., Bureaucratic Objectives and Tactical Uses of the Press (A) 336
Simon, Herbert A., Applying Information Technology to Organization Design (A) . 268
Simon, Herbert A., Organizational Man: Rational or Self-Actualizing? (A) 346
Simon, Herbert A., Rational and/or Self-Actualizing Man (C) 484
Staats, Elmer B., The Public Service 90 Years Later (CS) 568
Stokes, B. R., Bay Area Rapid Transit (A: Symposium on the Impact of Transportation on Policy Making 206
Sundquist, James, Four More Years: Is Deadlock the Only Prospect? (CS) 279
Taylor, Malcolm G., The Canadian Health Insurance Program (A: Symposium on Canadian Public Administration) 31
Teasley, C. E., Take a Look at the Man (C) . 297
Thayer, Frederick, Strengthening an Argument (C) 391
Thompson, James D., Society's Frontiers for Organizing Activities (A: Symposium on Organizations for the Future) 327
Wald, Emmanuel, Toward a Paradigm of Future Public Administration (CS) 366
Waldo, Dwight, About the *Review* (E) 111
Waldo, Dwight, Introduction (A: Symposium on Organizations for the Future) . . 299
Wamsley, Gary L., and Mayer N. Zald, The Political Economy of Public Organizations (A) 62
Wegner, Robert E. C., Evaluating the Evaluators (BR) 80
Widner, Ralph R., Transportation Investment and Appalachian Development (A: Symposium on the Impacts of Transportation Policy Making) 225
Willbern, York, Is the New Public Administration Still With Us? (BR) 373
Williams, Oliver P., Reply to Critique (C) . . . 97
Wyman, Sherman M. and William B. Eddy, The Role of Behavioral Science in Public Administration Programs (CS) 464
Wynia, Bob L., An Author Comments (C) . . 599
Wynia, Robert L., Wynia Responds (C) 202

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BOOKS REVIEWED INDEX

Beneviste, Guy, *The Politics of Expertise*, reviewed by William L. Morrow 285

Berkley, George E., *The Administrative Revolution*, reviewed by York Willbern 373

Catanese, Anthony J., *Scientific Methods of Urban Analysis*, reviewed by Henry J. 469

Anna 469

Catanese, Anthony J., and Alan W. Steiss, *Systemic Planning*, reviewed by Henry J. Anna 469

Downs, Anthony, *Urban Problems and Prospects*, reviewed by Henry J. Anna 469

Dvorin, Eugene P., and Robert H. Simmons, *From Amoral to Humane Bureaucracy*, reviewed by William L. Morrow 285

Ecker-Racz, L. L., *The Politics and Economics of State-Local Finance*, reviewed by F. Ted Herbert 473

Farkas, Suzanne, *Urban Lobbying*, reviewed by Gerald Benjamin 188

Fisher, Glenn W., *Taxes and Politics: A Study of Illinois Public Finance*, reviewed by F. Ted Herbert 473

Gawthrop, Louis C., *Administrative Politics and Social Change*, reviewed by William L. Morrow 285

George Washington University, State-Local Finance Project, *Implementing PPB in State, City and County*, reviewed by Donald Axelrod 576

Gerwin, Donald, *Budgeting Public Funds: The Decision Process in an Urban School District*, reviewed by Donald Axelrod 576

Harris, Fred F., and John V. Lindsay, *The State of the Cities: Report of the Commission on the Cities in the Seventies*, reviewed by Gerald Benjamin 188

Howard, S. Kenneth, *Changing State Budgeting*, reviewed by Donald Axelrod 576

Howard, S. Kenneth, and Gloria A. Grizzle (eds.), *Whatever Happened to State Budgeting*, reviewed by Donald Axelrod 576

Kaplan, Marshall, *et al.*, *The Model Cities Program: The Planning Process in Atlanta, Seattle and Dayton*, reviewed by Gerald Benjamin 188

Kershaw, Joseph A., *Government Against Poverty*, reviewed by Robert E. C. Wegner 80

Lee, Robert D., Jr., and Ronald W. Johnson, *Public Budgeting Systems*, reviewed by Donald Axelrod 576

Levine, Robert A., *Public Planning: Failure and Redirection*, reviewed by William L. Morrow 285

Levine, Robert A., *The Poor Ye Need Not Have With You: Lessons from the War on Poverty*, reviewed by Robert E. C. Wegner 80

Manley, John F., *The Politics of Finance: The House Committee on Ways and Means*, reviewed by F. Ted Herbert . 473

Marini, Frank (ed.), *Toward a New Public Administration: The Minnowbrook Perspective*, reviewed by York Willbern 373

Meltsner, Arnold J., *The Politics of City Revenue*, reviewed by F. Ted Herbert 473

Phyrr, Peter, *Zero-Base Budgeting*, reviewed by Donald Axelrod 576

Rivlin, Alice M., *Systematic Thinking for Social Action*, reviewed by Robert E. C. Wegner 80

Rosenbloom, Richard S., and John K. Russell, *New Tools for Urban Management*, reviewed by Henry J. Anna 469

Schick, Allen, *Budgetary Innovations in the States*, reviewed by Donald Axelrod 576

Schmidt, Warren H., *Organizational Frontiers and Human Values*, reviewed by York Willbern 373

Seashore, Stanley E., and Robert J. McNeill (eds.), *Management of the Urban Crisis*, reviewed by Henry J. Anna 469

Sharkansky, Ira, *The Politics of Taxing and Spending*, reviewed by F. Ted Herbert .. 473

Waldo, Dwight (ed.), *Public Administration in a Time of Turbulence*, reviewed by York Willbern 373

Williams, Walter, *Social Policy Research and Analysis*, reviewed by Robert E. C. Wegner 80

Wirt, Frederick M., Benjamin Walter, Francine Rabinovitz, and Deborah R. Hensler, *On the City's Rim: Politics and Policy in Suburbia*, reviewed by Gerald Benjamin . 188

Wolman, Harold, *The Politics of Federal Housing*, reviewed by Gerald Benjamin .. 188

SUBJECT INDEX

ADMINISTRATIVE AND ORGANIZATION THEORY

Argyris, Chris, Organizational Man: Rational *and* Self-Actualizing (A) 354
Argyris, Chris, Some Limits of Rational-Man Organization Theory (A) 253
Etzioni, Amitai, The Third Sector and Domestic Missions (A) 314
Gross, Bertram M., An Organized Society? (A) 323
Kaufman, Herbert, The Direction of Organizational Evolution (A) 300
Landau, Martin, On the Concept of a Self-Correcting Organization (A) 533
McCurdy, Howard E., Fiction, Phenomenology, and Public Administration (A) 52
Morrow, William L., Princes, Pundits, and Policy Planning (BR) 285
Nachmias, David, and David H. Rosenbloom, Measuring Bureaucratic Representation and Integration (Res) 590
Scott, William G., and David K. Hart, Administrative Crisis: The Neglect of Metaphysical Speculation (A) 415
Scott, William G., The Theory of Significant People (A) 308
Shriner, Robert D., Governance Problems in the World of the Future (A) 449
Simon, Herbert A., Applying Information Technology to Organization Design (A) . 268
Simon, Herbert A., Organizational Man: Rational or Self-Actualizing? 346
Simon, Herbert A., Rational and/or Self-Actualizing Man (C) 484
Thompson, James D., Society's Frontiers for Organizing Activities (A) 327
Wald, Emmanuel, Toward a Paradigm of Future Public Administration (CS) 366
Waldo, Dwight, Introduction (A by ed., Symposium on Organizations for the Future) 299
Wamsley, Gary L., and Mayer N. Zald, The Political Economy of Public Organizations (A) 62
Wegner, Robert E. C., Evaluating the Evaluaters (BR) 80
Willbern, York, Is the New Public Administration Still With Us? (BR) 373

ADMINISTRATRIVE TRAINING AND CONTINUING EDUCATION

Beck, James R., Jr., Executive Development (C) 200
Collins, Richard C., Training and Education: Trends, Differences, and Issues (A) 508
Donaldson, William V., Continuing Education for City Managers (A) 504
Fisher, Frederick E., Give a Damn About Continuing Education in Public Administration (A) 488
Fletcher, Thomas W., Introductory Comments (A by ed., Symposium on Continuing Education for Public Administration) 487
Gelber, Fred, Executive Development (C) .. 200
Gregg, Roy G., and John Van Maanen, The Realities of Education as a Prescription for Organizational Change (A) 522
McGill, Michael E., Learning from Administrative Experience (A) 498
Shaw, Malcolm E., Education Is Not a Place: Connecting Learning and Living (A) 516
Wyman, Sherman M., and William B. Eddy, The Role of Behavioral Science in Public Administration Programs (CS) 464

BUDGETING AND FINANCE

Axelrod, Donald, Post-Burkhead: The State of the Art or Science of Budgeting (BR) . 576
Herbert, F. Ted, The Politics of Revenue Raising (BR) 473
Hirsch, Werner Z., Program Budgeting in the United Kingdom (A) 120
Johnson, A. W., Planning, Programming, and Budgeting in Canada (A) 23
Schick, Allen, A Death in the Bureaucracy: The Demise of Federal PPB (A) .. 146

COMPARATIVE ADMINISTRATION AND POLITICS

Burns, Ronald M., Intergovernmental Relations in Canada (A) 14

Gow, Donald, The Setting of Canadian Public Administration (A) 5
Hirsch, Werner Z., Program Budgeting in the United Kingdom (A) 120
Johnson, A. W., Planning, Programming, and Budgeting in Canada (A) 23
Nigro, Felix A., What Has Happened to Fulton? (DIPA) 185
Plunkett, Thomas J., Structural Reform of Local Government in Canada (A) 40
Ricketts, Edmund F., Introduction (A by ed., Symposium on Canadian Public Adm ministration) 1
Taylor, Malcolm G., The Canadian Health Insurance Program (A) 31

COMPUTER TECHNIQUES AND DATA COLLECTION

Bunge, Paul M., Social Reporting for Human Resources Administration (A) 553
Mindlin, Albert, Improvements in Federal Statistical Programs for Small Areas (A) . 136
Nachmias, David, and David H. Rosenbloom, Measuring Bureaucratic Representation and Integration (Res) 590
Pfeiffer, David G., An Extension of the Linked Indices for Assessing Relevance Model (CS) 462
Simon, Herbert A., Applying Information Technology to Organization Design (A) . 268

CRIME AND CRIMINAL JUSTICE

Cannon, Mark W., Can the Federal Judiciary Be an Innovative System? (CS) 74
Ostrom, Elinor, Roger B. Parks, and Gordon P. Whitaker, Do We Really Want to Consolidate Urban Police Forces? (A) . . . 423

DEVELOPMENT

Widner, Ralph R., Transportation Investment and Appalachian Development (A) 225

EDITORIALS AND COMMUNICATIONS

Alderfer, Harold F., Scoring Runs for the "Old" (C) 392
Arnold, David S., *Managing the Modern City:* Rebuttal (C) 97
Aron, Joan, Transportation Policy Making (C) 599
ASPA, Report of Public Policy Issues Committee (C) 99
Beck, James R., Jr., Executive Development (C) 200
Frederickson, H. George, ed., Reports and Documents Sections 198, 480
Garcia, Daniel A., Reader Comments on Mexican-Americans (C) 295
Gelber, Fred, Executive Development (C) . . 200
Gibson, Frank, Take a Look at the Man (C) . 297
Hoos, Ida R., Systems Analysis as a Planning Tool (C) 391
Lane, George B., Take a Look at the Man (C) 296
Levine, Arthur L., Project and Task Force Approaches (C) 485
Matejik, Frank G., More on Executive Development (C) 598
Olcott, Edward S., A Reply from the Port Authority (C) 601
Olivarez, Grace, Author Comments on Mexican-Americans (C) 296
Pedersen, Poul F., Reservoir of Ability (C) . . 203
Pierce, Charles F., Reader Feedback (C) 486
Simon, Herbert A., Rational and/or Self-Actualizing Man (C) 484
Teasley, C. E., Take a Look at the Man (C) . 297
Thayer, Frederick, Strengthening an Argument (C) 391
Waldo, Dwight, About the *Review* (E) 111
Williams, Oliver P., Reply to Critique (C) . . . 97
Wynia, Bob L. An Author Comments (C) . . . 599
Wynia, Robert L., Wynia Responds (C) 202

EDUCATION

Peskin, Allan, The Short, Unhappy Life of the Federal Department of Education (CS) 572
Shaw, Malcolm E., Education is Not a Place: Connecting Learning and Living (A) 516

Wald, Emmanuel, Toward a Paradigm of Future Public Administration (CS) 366
Wyman, Sherman M., and William B. Eddy, The Role of Behavioral Science in Public Administration Programs (CS) 464

FEDERAL GOVERNMENT

Carey, William D., Leadership and Management in the Federal Government (A) ... 456
Etzioni, Amitai, The Third Sector and Domestic Missions (A) 314
Fox, Douglas M., The President's Proposals for Executive Reorganization: A Critique (A) 401
Harris, John S., The Government and Arts Patronage (A) 407
Hartman, Stephen W., The Impact of Defense Expenditures on the Domestic American Economy, 1946-1972 (Res) .. 379
Martin, Philip L., The Hatch Act in Court (A) 443
McNamar, Tim, White Collar Job Enrichment: The Pay Board Experience 563
Mertins, Herman, Jr., The "New Federalism" and Federal Transportation Policy (A) .. 243
Peskin, Allan, The Short, Unhappy Life of the Federal Department of Education (CS) 572
Schick, Allen, A Death in the Bureaucracy: The Demise of Federal PPB (A) 146
Staats, Elmer B., The Public Service Years Later (CS) 568
Sundquist, James, Four More Years: Is Deadlock the Only Prospect? (CS) 279
Wegner, Robert E. C., Evaluating the Evaluators (BR) 80

INTERGOVERNMENTAL RELATIONS

Belmonte, Robert M., State and County Relationships (CS) 561
Benjamin, Gerald, The Process of Change in Federal-Local Relations (BR) 188
Burns Ronald M., Intergovernmental Relations in Canada (A) 14
Herbert, F. Ted, The Politics of Revenue Raising (BR) 473
Howard, Lawrence C., Executive Development: An Intergovernmental Perspective (A) 101
Mertins, Herman, Jr., The "New Federalism" and Federal Transportation Policy (A) .. 243
Murphy, Robert T., The Regional Commission System (CS) 179

LOCAL GOVERNMENT

Bunge, Paul M., Social Reporting for Human Resources Administration (A) 553
Haefele, Edwin T., General Purpose Representatives at the Local Level (CS) . 177
Mindlin, Albert, Improvements in Federal Statistical Programs for Small Areas (A) . 136
Plunkett, Thomas J., Structural Reform of Local Government in Canada (A) 40

MANAGEMENT

Carey, William D., Leadership and Management in the Federal Government (A) ... 456
Casselman, Robert C., Massachusetts Revisited: Chronology of a Failure (A) 129
Fox, Douglas M., The President's Proposals for Executive Reorganization: A Critique (A) 401
Gibson, Frank, Take a Look at the Man (C) . 297
Gibson, Frank, and Clyde E. Teasley, The Humanistic Model of Organizational Motivation: A Review of Research Support (Res) 89
Goode, Cecil E., Managing the United Nations: Can It Be Done? (CS) 173
Hoos, Ida R., Systems Techniques for Managing Society: A Critique (A) 157
Kleingartner, Archie, Collective Bargaining Between Salaried Professionals and Public Sector Management (A) 165
Koehler, Cortus T., Policy Development and Legislative Oversight in Council Manager Cities (A) 433
Lane, George B., Take a Look at the Man (C) 296
Levine, Arthur L., Project and Task Force Approaches (C) 485
Roman, Daniel D., Technology Assess-

ment: Perspective from the Managerial Position (A) 393
Sigal, Leon V., Bureaucratic Objectives and Tactical Uses of the Press (A) 336

MINORITIES

Garcia, Daniel A., Reader Comments on Mexican-Americans (C) 295
Hornbeck, J. A., On Fair Employment Practice (CS) 460
Olivarez, Grace, Author Comments on Mexican-Americans (C) 296

PERSONNEL

Gelber, Fred, Executive Development (C) .. 200
Hornbeck, J. A., On Fair Employment Practice (CS) 460
Howard, Lawrence C., Executive Development: An Intergovernmental Perspective (A) 101
Martin, Philip L., The Hatch Act in Court (A) 443

THE PROFESSION

ASPA, Report of the Public Policy Issues Committee (C) 99
Chapman, Richard L., and Frederic N. Cleaveland, The Changing Character of the Public Service and the Administrator of the 1980's (CS) 358
Kleingartner, Archie, Collective Bargaining Between Salaried Professionals and Public Sector Management (A) 165
Lugar, Richard, Public Administration: Target for the Seventies (CS) 557
Morrow, William L., Princes, Pundits, and Policy Planning (BR) 285
Staats, Elmer B., The Public Service 90 Years Later (CS) 568
Wald, Emmanuel, Toward a Paradigm of Future Public Administration (CS) 366
Willbern, York, Is the New Public Administration Still With Us? (BR) 373
Wyman, Sherman M., and William B. Eddy, The Role of Behavioral Science in Public Administration Programs (CS) 464

SYSTEMS ANALYSIS

Anna, Henry J., Science, Systems, and Cities (BR) 469
Cannon, Mark W., Can the Federal Judiciary Be an Innovative System? (CS) 74
Caputo, David C., Evaluating Urban Public Policy: A Developmental Model and Some Reservations (A) 113
Casselman, Robert C., Massachusetts Revisited: Chronology of a Failure (A) 129
Hoos, Ida R., Systems Analysis as a Planning Tool (C) 391
Hoos, Ida R., Systems Techniques for Managing Society: A Critique (A) 157

TRANSPORTATION

Mertins, Herman, Jr., Impacts of Transportation Policy Making (A by ed., Symposium on Transportation) 205
Mertins, Herman, Jr., The "New Federalism" and Federal Transportation Policy (A) .. 243
Miller, David R., New Challenges, New Institutions (A) 236
Olcott, Edward S., Innovative Approaches to Urban Transportation Planning (A) 215
Stokes, B. R., Bay Area Rapid Transit (A) .. 206
Widner, Ralph R., Transportation Investment and Appalachian Development (A) 225

URBAN AFFAIRS

Anna, Henry J., Science, Systems, and Cities (BR) 469
Caputo, David C., Evaluating Urban Public

Policy: A Developmental Model and Some Reservations (A) 113
Koehler, Cortus T., Policy Development and Legislative Oversight in Council Manager Cities (A) 433
Long, Norton E., Have Cities a Future? (A) . 543
Lugar, Richard, Public Administration: Target for the Seventies (CS) 557
Murphy, Robert T., The Regional Commission System (CS) 179
Olcott, Edward S., Innovative Approaches to Urban Transportation Planning (A) 215
Ostrom, Elinor, Roger B. Parks, and Gordon P. Whitaker, Do We Really Want to Consolidate Urban Police Forces? (A) ... 423
Stokes, B. R., Bay Area Rapid Transit (A) .. 206

MEMORANDUM FOR THE DIRECTOR OF PERSONNEL

Proposed - Allocation of a position titled Director of Personnel, Industrial and Agrarian Priorities, GS-14

Description of duties and responsibilities:

1. Without direct or intermediate supervision, and with a broad latitude for independent judgment and discretion, the incumbent directs, controls, and regulates the movement of interstate commerce, representing a cross-section of the wealth of the American economy.

2. On the basis of personal judgment founded on past experience, the incumbent integrates the variable factors in an evolving situation and on the basis of rapid cogitation formulates a binding decision relative to the priority of flow in interstate and intrastate commerce both animate and inanimate. These decisions are irreversible and not subject to appellate review by a higher authority nor can they be reversed by the legal determination of any echelon of our judicial complex.

3. The decisions of the incumbent are important since they effect with great finality the movement of agricultural products, forest products, minerals, manufactured goods, machine tools, construction equipment, military personnel, defense materials, raw materials and products, finished goods, and semifinished products; and they affect small business, large business, public utilities, and government agencies.

4. In the effective implementation of these responsibilities the incumbent must exercise initiative, ingenuity, imagination, intelligence, industry, and discerning versatility. The incumbent must be able to deal effectively with all types of personalities and all levels of education, from college presidents and industrial tycoons to truck drivers. Above all, the incumbent must possess decisiveness and the ability to implement motivation on the part of others consistent with the decision the incumbent has indicated. An erroneous judgment or a failure to properly appraise the nuance of an unfolding development could create a complex obfuscation of personnel and equipment generating an untold loss of mental equilibrium on the parts of innumerable personnel in American industry who are responsible for the formulation of day-to-day policy and guidance implementation of the conveyance of transportation both intrastate and interstate.

5. In short, at highway construction projects where only one-way traffic is possible, this son-of-a-bitch waves a red flag and tells which vehicle to go first.

(Anonymous)